#### Agenda

#### WEDNESDAY, JULY 19, 2023

7:00 a.m. – 4:00 p.m.	<b>TUSK Partners Workshop</b> (Breakfast and lunch provided. Registration required, no same-day walk-ins.) Proudly brought to you by Tusk Partners
9:00 a.m. – 3:00 p.m.	Scale Your Dental Practice Bootcamp (Breakfast and lunch provided. Registration required, no same-day walk-ins.) Proudly brought to you by SMC National and Fischer's Professional Group
12:00 p.m. – 4:00 p.m.	<b>Dental Tech Discovery Workshop</b> (Lunch provided. Registration required, no same-day walk-ins.) Proudly brought to you by Revere Partners
2:00 p.m. – 4:00 p.m.	Women in DSO Advisory Board Meeting Mark your calendars for ASCEND, the third annual presentation and networking event led by Women in DSO®, the official nonprofit organization created to em power and advance women in the DSO space. Be among industry's brightest, gain access to key leadership in the dental support industry with the Women in DSO® advisory board, and join the movement to recognize women leaders shaping the industry today. (Member and invite only.)
2:00 p.m. – 4:00 p.m.	ADSO CEO Roundtable (Member and invite only.)
3:00 p.m. – 7:00 p.m.	Dykema DSO Conference Registration Desk Open Proudly Sponsored by Large Practice Sales
3:00 p.m. – 6:00 p.m.	Champagne Welcome Proudly Sponsored by Caber Hill
4:00 p.m. – 6:00 p.m.	ASCEND, A Women in DSO Networking Event Proudly Sponsored by Henry Schein and Henry Schein ONE
6:00 p.m. – 7:00 p.m.	Conference Kick-Off Mixer Proudly Sponsored by Dentist Job Connect
7:00 p.m. – 10:00 p.m.	Dinner and Reception Under the Stars Proudly Sponsored by Membersy, CareStack and SolutionReach

#### Agenda

#### THURSDAY, JULY 20, 2023

7:00 a.m. – 8:00 a.m.	Morning Yoga Proudly Sponsored by Oakpoint
8:00 a.m. – 7:00 p.m.	<b>Registration Desk Open</b> Proudly Sponsored by Large Practice Sales
8:00 a.m. – 6:00 p.m.	Professional Headshot Studio Open Proudly Sponsored by Align Technology
8:00 a.m. – 6:00 p.m.	Relax and Recharge Lounge Open Proudly Sponsored by GLO Science Professional
8:00 a.m. – 9:00 a.m.	Breakfast Proudly Sponsored by Videa Health
9:00 a.m. – 9:30 a.m.	Welcome Remarks and Dental Difference Maker Awards Brian Colao, Director, Dykema DSO Industry Group Zack Hoard, Member, Dykema Virgil Ochoa, Member, Dykema Eric White, Member, Dykema Craig Woods, Member, Dykema
9:30 a.m. – 9:45 a.m.	Jeff Civillico – Conference Emcee Proudly Sponsored by CareCredit
9:45 a.m. – 10:15 a.m.	Keynote: State of the Industry Steve Thorne, Founder and CEO, Pacific Dental Services
10:15 a.m. – 10:30 a.m.	State of the Industry Discussion Brian Colao, Director, Dykema DSO Industry Group Steve Thorne, Founder and CEO, Pacific Dental Services
10:30 a.m. – 11:00 a.m.	Break Proudly sponsored by Medix Dental IT

#### Agenda

#### THURSDAY, JULY 20, 2023 (continued)

11:00 a.m. – 11:30 a.m.	Industry Perspectives from Industry Leaders
	Guy Amini, President, dentalcorp
	Stan Bergman, Chairman of the Board and CEO, Henry Schein
	Steve Bilt, CEO, Smile Brands
	Dr. Ray Cohlmia, Executive Director, American Dental Association
	Moderator: Brian Colao, Director, Dykema DSO Industry Group
11:30 a.m. – 12:00 p.m.	Key Inflection Points in the Growth of Your DSO
	Bob Fontana, Chairman and CEO, The Aspen Group (TAG)
12:00 p.m. – 12:15 p.m.	Growth of Your DSO Discussion
	Bob Fontana, Chairman and CEO, The Aspen Group (TAG)
	Zack Hoard, Member, Dykema
12:15 p.m. – 1:00 p.m.	Managing EBITDA in the Current Market Climate
	Presented by Women in DSO
	Pat Bauer, President & CEO, Heartland Dental
	Dr. Aman Kaur, President, Women in DSO
	Terri Krauss, COO, Dental365
	Hollie Williams, CFO, Rodeo Dental
	Moderator: Kristin Ornstein, Senior Attorney, Dykema
1:00 p.m. – 2:00 p.m.	Lunch
	Proudly Sponsored by Dental Care Alliance
2:00 p.m. – 3:30 p.m.	Breakout Sessions
	Two Rotations: 2:00 p.m. – 2:45 p.m. and 2:45 p.m. – 3:30 p.m.
	Breakout A: Burning Questions: Legal
	Jim Aldrich, Member, Dykema
	Eric Fingerhut, Member, Dykema
	Brian Forbes, Member, Dykema
	Eric Klein, Member, Dykema
	Rich Lieberman, Senior Counsel, Dykema
	Donna McElroy, Member, Dykema
Pa 3	Moderator: Zack Hoard, Member, Dykema

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#### Agenda

#### THURSDAY, JULY 20, 2023 (continued)

#### Breakout B: DSO Lending

Angela Baker, Vice President, Wintrust Bank -- Professional Practice Group Evan Barker, SVP Healthcare, CapStar Bank Amine Lahlou, Senior Vice President, Citi Healthcare Specialty Group Mike Montgomery, Senior Vice President – Director, DSO Lending, Live Oak Bank Moderator: Eric White, Member, Dykema

#### **Breakout C: Merging Success: Navigating M&A and HR Compliance** Presented by HR for Health

HR compliance is a crucial aspect of any M&A activity and organizations with a strong foundation of culture are more likely to achieve successful transitions. Join us to discuss the critical role of HR Due Diligence, its impact on the organization's culture as you scale, and the financial implication of employee engagement throughout the integration process.

Heidi Arndt, Founder, Evolve Dental Advisors Ralf Tomandl, COO, HR for Health Teresa Williams, CFO, CLA

#### Breakout D: Leveraging Real Estate Investment Trusts in Your Business Plan

Presented by National Dental Healthcare REIT Jared Elfvin, CFO, National Dental Healthcare REIT Dallas Margeson, Acquisitions Director, National Dental Healthcare REIT

#### Agenda

#### THURSDAY, JULY 20, 2023 (continued)

### *Breakout E:* Unveiling the Intersection of Technology, Financing and Cyber Insurance

Presented by Sunset Technologies

This engaging conversation delves into the emerging intersection and integration of technology, finance, and cyber insurance as a function of risk management. As the dental industry rapidly evolves, embracing innovative solutions becomes paramount for success and security.

Patrick Jacobwith, CEO, Sunset Technologies Larry Meador, Channel Chief, DataStream Cyber Insurance Lee Rozeboom, Vice President and Managing Director of Sales, GreatAmerica Finance

#### Breakout F: DSO Accounting

Derek Kaulfuss, Principal, Plante Moran Mark Rudolph, Shareholder and Dental Practice Chair, Elliott Davis Mike White, Principal, CLA Moderator: Virgil Ochoa, Member, Dykema

#### Breakout G: Grow Your Business with Patient Financing

Presented by PrimaHealth Credit

Patients are overwhelmed with the cost of care and are delaying treatment. Providers are juggling too many finance partners to get their patients approved for care. Join us to discuss how DSOs can profitably serve most patients including the underserved with one easy-to-use solution.

Jason Haselhuhn, Chief Revenue Officer, PrimaHealth Credit

#### Breakout H: Measuring Associate Productivity

Dr. Hisham Barakat, Chief Clinical Officer, Guardian Dentistry Partners

- Dr. Jonathan Mason, Co-Founder and Chief Clinical Officer,
  - Select Dental Management
- Dr. Jon Meis, CEO, Smart Choice Dentistry

Moderator: Dr. Charles Moser, Owner, SIMPLE Leadership



#### Agenda

#### THURSDAY, JULY 20, 2023 (continued)

3:30 p.m. – 4:00 p.m.	Break Proudly Sponsored by Birdeye
4:00 p.m. – 4:30 p.m.	Presentation of the 2023 Dental Titan Award Proudly Sponsored by U.S. Oral Surgery Management Moderator: Brian Colao, Director, Dykema DSO Industry Group
4:30 p.m. – 5:00 p.m.	Buy-Side Panel J. Hedrick, CEO, Smile Doctors Danny Kawas, CEO, Guardian Dentistry Partners David Pegg, Chief Growth Officer, Dental Care Alliance Lane Theriault, CEO, Independence Dental Moderator: Craig Woods, Member, Dykema
5:00 p.m.– 5:30 p.m.	Growing Your DSO in 2023: Solving Top 5 Challenges to Ignite Growth Jeff Koziel, President, Dental Care Alliance Geoff Ligibel, CEO, 42 North Dental DeAnn McClain, COO, Heartland Dental Dr. Cindy Roark, Senior Vice President and CCO, Sage Dental Moderator: Amol Nirgudkar, CEO, Patient Prism
5:30 p.m. – 6:00 p.m.	Middle-Market DSO Heidi Arndt, Founder, Evolve Dental Advisors Sam Gruenbaum, CEO, West Coast Dental Mick Janness, CEO, Oakpoint Lee Provow, CEO, Oak Dental Partners Moderator: Eric White, Member, Dykema
6:00 p.m. – 6:30 p.m.	Process Innovation: A Key Driver of "Same Store Growth" Laura D. Adams, Personal Finance Expert and Author



#### Agenda

#### THURSDAY, JULY 20, 2023 (continued)

6:30 p.m. – 6:45 p.m.	<b>Process Innovation Discussion</b> Laura D. Adams, Personal Finance Expert and Author Virgil Ochoa, Member, Dykema
6:45 p.m. – 11:00 p.m.	Dykema DSO Reception and Party Proudly Sponsored by Straumann Group
8:00 p.m. – 8:45 p.m.	Musical Opening Act: The Spazmatics Proudly Sponsored by CLA (CliftonLarsonAllen)
9:00 p.m. – 9:10 p.m.	Drone Show Proudly Sponsored by Patterson Dental
9:10 p.m. – 11:00 p.m.	Headliner Musician: Belinda Carlisle Proudly Sponsored by Live Oak Bank and Thurston Group

#### FRIDAY, JULY 21, 2023

8:00 a.m. – 11:00 a.m.	Registration Desk Open Proudly Sponsored by Large Practice Sales
8:00 a.m. – 12:00 p.m.	Professional Headshot Studio Open Proudly Sponsored by Align Technology
8:00 a.m. – 12:00 p.m.	Relax and Recharge Lounge Open Proudly Sponsored by GLO Science Professional
8:00 a.m. – 9:00 a.m.	Breakfast Proudly Sponsored by Glidewell
9:00 a.m. – 9:30 a.m.	New Innovations for Increasing Same-Store Growth Sina Amiri, Vice President of Revenue, Zentist Nikki Dean, Director of Strategic Accounts, Pearl Jinesh Patel, Co-Founder and CEO, Uptime Health Chris Wright, Chief Growth Officer, iCreditWorks Moderator: McKenzie Fagan, National Sales Manager, Henry Schein One

#### Agenda

#### FRIDAY, JULY 21, 2023 (continued)

9:30 a.m. – 10:00 a.m.	Lessons from PE investors Dan Davis, Managing Director, Thurston Group Robbie Isenberg, Managing Director, Clairvest Group Eric Leaver, CEO, PracticeTek Matt Ornstein, CEO, Ornstein-Schuler Investments Moderator: Craig Woods, Member, Dykema
10:00 a.m. – 10:30 a.m.	An Interview with Andre Agassi
	Proudly Sponsored by Sunbit Moderator: Brian Colao, Director, DSO Industry Group
	Moderator. Bhan Golao, Breetor, BGO modstry Group
10:30 a.m. – 11:00 a.m.	Break and Photos with Andre Agassi
	Proudly Sponsored by Overjet
11:00 a.m. – 11:30 a.m.	Sell-Side Panel
	Kevin Cumbus, President, TUSK Partners
	Kurt Harvey, Managing Director, Caber Hill Advisors
	Brannon Moncrief, Principal, CEO, McLerran and Associates
	Holly Smyth, Managing Director, B. Riley Securities
	Moderator: Virgil Ochoa, Member, Dykema
11:30 a.m. – 12:00 p.m.	Solutions to the 4 Biggest Challenges in Group Dentistry Today: Hiring, Productivity, Overhead & Operational Efficiency Presented by DEO
	Dr. Anushka Gaglanim, Co-Founder & CEO, Areo Dental Group
	Dr. Alex Reznikov, President, J&J Dental Support Services
	Dr. Eric Roman, Partner, Training and Leadership, DEO
	Moderator: Brian Colao, Director of the Dykema DSO Industry Group
12:00 p.m. – 12:30 p.m.	Grab-and-Go Lunch
	Proudly Sponsored by Dentsply Sirona